

Clean site / Safe site initiative

Actions – Quarter 2

Klaus Hormann Group Health & Safety







- You should been in contact with the local site manager and CIP manager to discuss the initiative, which is part of the country H&S action plan
- You should have defined ownership for zones and "Safety Critical" equipment
 - Have responsible managers and their deputies nominated and informed
 - Have employees informed about upcoming activities and the goal of the "Clean Site/ Safe Site" initiative
 - Have teams created who will perform the tasks
 - Decided where to place displays of the site zoning plan
- Have a "Zone or Zones" selected to (re)start the "Clean Site/ Safe Site" initiative with depending on the size of the site
- Have photos taken to document the situation before starting the clean site/ safe site initiative



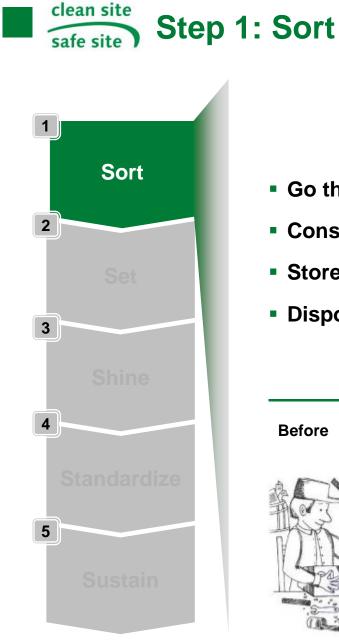


After all preparatory steps are done and zones are selected to start with the first elements of the clean site/ safe site initiative can follow in Q2

These are

- SORT
- SET
- SHINE





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safe work healthy life

Sort consists of four main activities

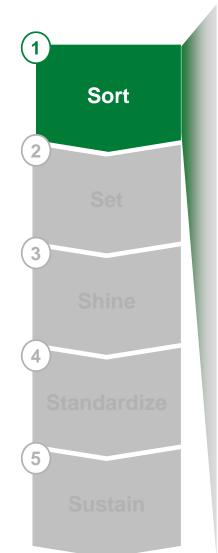
- Go through all items in each section
- Consider using red tags for 'questionable' items
- Store red tagged items in dedicated area
- Dispose items that have not been reclaimed after one week







Example: Red tag



Items, where you are not sure, whether they are still needed, should be stored in a designated "red tag" area for final decision. You can facilitate the identification by using a red tag to mark items which cannot be moved directly to the "red tag" area.

You can simply create your own Red tag or download a template from UNITE: <u>http://unite.grouphc.net/wok/hs/Pages/Clea</u> <u>nsiteSafeSite_en-US.aspx</u>

| clean site | clean site |
|------------------------------|-------------------------|
| No: safe site | states taccen |
| EC DED TAC | E) DEFECTIVE |
| 55 RED TAG | E3 NOT WEEDED |
| NAME: | C) OLDYDRIGLETS |
| | C) SCRAM |
| DATE: | D SURPLUS |
| ITEM/DESCRIPTION: | |
| | ACTION REQUIRED |
| LOCATION: | D DREARD |
| ати | EI MOVE TO BED TAG AREA |
| CATEGORY | LI MONE TO |
| EQUIPMENT OR TOOLS | Classing to |
| | C SHIELD |
| | DISTORACE |
| OFFICE EQUIPMENT OR SUPPLIES | Domes |
| RAW MATERIALS | |
| | ACTION COMPLETED IT |
| OTHERS | NAME: |
| | OATE |



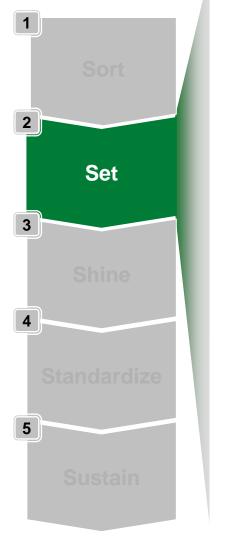
Red tag area



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Set consists of two main steps

- Define dedicated location for every item
- You need to really think about the process here, "where do things really need to be"
 - Store items together and in right sequence if they are used together
 - Store infrequently used items away from the point of use
 - Make sure frequently used items are available, where needed

Mark dedicated locations for items

Before





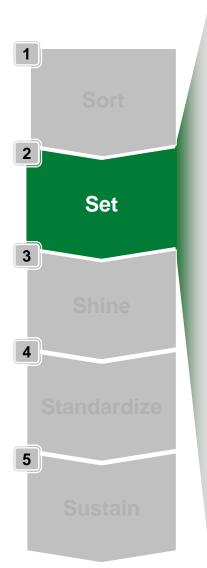




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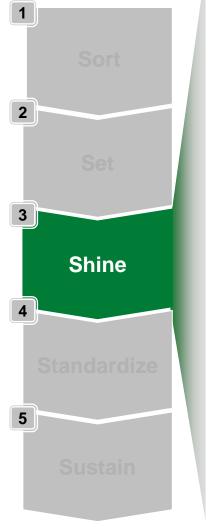




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Slide 9 - March 2018 Clean site / Safe site – Q2 – KHormann

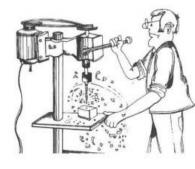
Shine consists of three main activities

- Fix root causes of abnormalities such as leakage and spillage
- Set cleaning and inspection schedule per zone to plan implementation and tracking of activities
 - List every cleaning/ inspection activity and indicate necessary frequency
 - Appoint staff in charge of cleaning/ inspection activities
 - Perform cleaning/ inspection activities according to defined frequency

Conduct periodic implementation tracking

- Shift leader to check performance level of implementation

Before

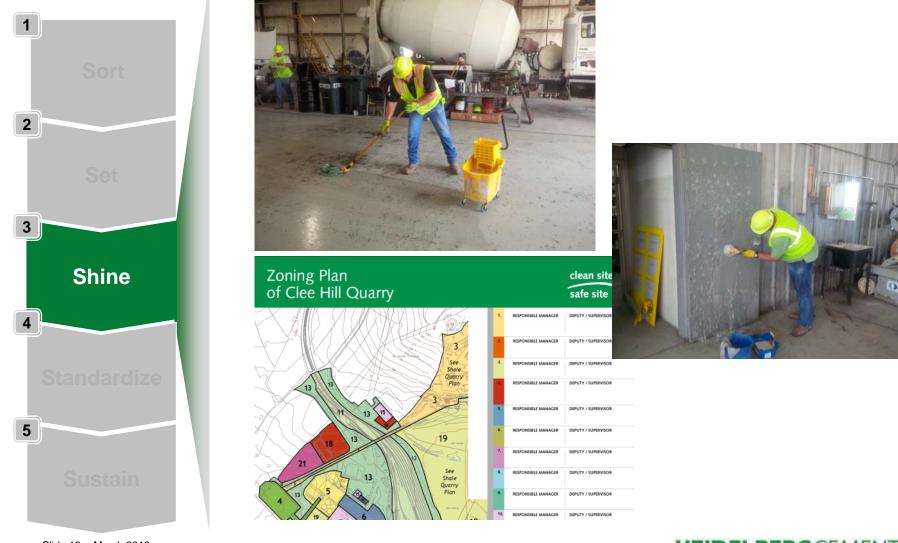


After





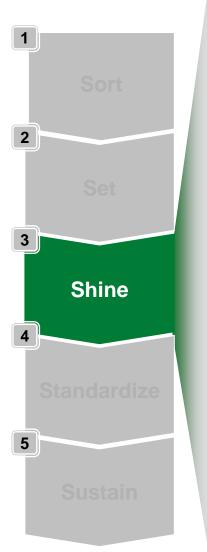




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- Have your first selected "zone/zones" clean and tidy
 - Have items stored at their proper place
 - Have red tagged items either disposed or properly assigned and stored
- Have dedicated locations identified and marked ready to receive items including scrap areas, temporary stores etc.
- Have set up a cleaning and inspection schedule to keep the area clean and tidy
 - Have a list for cleaning/ inspection activities with given frequency
 - Have staff in charge of cleaning/ inspection activities appointed
- Have taken photos before you start the process and showing the situation afterwards
 - Make as much "Before" and "After" pictures as necessary to show the differences achieved by this initiative
 - Share "Before/ After" pictures by uploading them on UNITE on page: <u>http://unite.grouphc.net/wok/hs/Pages/CleansiteSafeSite_en-US.aspx</u>





HEIDELBERGCEMENT

In Q3 focus will be on

- Standardize
- New "zones" should start the process

In Q4 focus will be on

- Sustain
- Initiate inspection processes to maintain standards
- Zones started in Q3 will enter "Standardize" phase
- Remaining "zones" should start the process

In 2019

- Continue to select zones as others are completed
- Continue initiative until the complete plant is in "Sustain" phase
- Embed the inspection processes into procedures

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